Establish indicator baselines, benchmarks, assessments, monitoring and evaluation to measure effectiveness, impact, and conformity.

Conduct joint after-action reviews to extract and implement lessons observed, develop good practices, and exchange information on matters of innovation.

Recommended Practices for Effective Humanitarian Civil-Military Coordination of Foreign Military Assets (FMA) in Natural and Man-Made Disasters

The Practices are comprised of five areas. They delineate the phases and integral components of military support to humanitarian action and guide the integration of FMA to support humanitarian relief operations. The Practices take into account the various levels of potential humanitarian civil-military interaction, i.e. international, national, sub-national, and local levels, and include the intended outcomes resulting from the effective application of relevant practices.

1. PREPAREDNESS

- Guidance, Policy & Doctrine
- Capacity & Capability Development
- Coordinated Planning & Predictability

- Promote tools to ensure that coordinated approaches to deploying FMA result in timely and appropriate humanitarian assistance.
- Utilize FMA to meet specific and identified needs with assets that are unique in capability, availability, and/or timeliness. FMA should complement the humanitarian relief operation and promote humanitarian principles.

2. DEPLOYMENT

- Consultation & Decision Making
- Comparative Advantage & Complementarity

- Use FMA appropriately to support relief operations through emergency response activities or direct life-saving assistance and/or associated enabling tasks, and maintain a distinction between humanitarian, military, and other governmental actors.
- Establish common coordination procedures and platforms to facilitate dialogue and interaction between humanitarian, military, and other governmental actors.
- Exchange appropriate information to enable effective decision making without placing undue risk on the safety of the affected people and humanitarian workers.

3. EMPLOYMENT

- Appropriate Use & Distinction
- Connectivity & Coordination
- Information Sharing & Placing Needs at the Centre

- Establish clear transition criteria to guide and measure progress and facilitate the transition of foreign military functions and assets to civilian capabilities and capacities.
- Include responsibilities, timeframes, procedures, governance, and principled guidance for transferring the operation and maintenance responsibilities in the handover approach.

4. TRANSITION

- Exit Strategy Planning
- Redeployment & Handover

- Establish indicator baselines, benchmarks, assessments, monitoring and evaluation to measure effectiveness, impact, and conformity.
- Conduct joint after-action reviews to extract and implement lessons observed, develop good practices, and exchange information on matters of innovation.

5. MONITORING & EVALUATION

- Measure Shared Results for Collective Accountability
- Learning & Innovation

- Align State emergency response frameworks and associated policy with key disaster response law and principles.
- Build capacity of all relevant stakeholders through cooperating, partnering, and building CMCoord capacity and capability.
- Support organizational and national-level planning to strengthen State emergency response frameworks through delineating roles and responsibilities and alignment of national and foreign military assistance.

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